

CORPORATE GOVERNANCE REPORT

STOCK CODE : WPRTS 5246
COMPANY NAME : WESTPORTS HOLDINGS BERHAD
FINANCIAL YEAR : December 31, 2025

OUTLINE:

SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE

Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE

Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.1

The board should set the company's strategic aims, ensure that the necessary resources are in place for the company to meet its objectives and review management performance. The board should set the company's values and standards, and ensure that its obligations to its shareholders and other stakeholders are understood and met.

Application	:	Applied
Explanation on application of the practice	:	<p>The Board is accountable and responsible for the performance and affairs of the Company by overseeing the Group's strategies, policies and performance. The Board sets the strategic direction ensuring that the necessary resources are in place for the Company to meet its objectives and review management performance. It is the Board's responsibilities to ensure that the Company's strategies are aligned to the interests of our shareholders and other stakeholders. The Board provides leadership within a framework of prudent and effective controls which enable risk to be appropriately assessed and managed.</p> <p>The Board delegates the implementation of its strategies to the Company's Management.</p> <p>However, the Board remains ultimately responsible for corporate governance and the affairs of the Company. To ensure accountability, the Board retains full responsibility for guiding and monitoring the Company, in respect of the Group's business and the Board Charter sets out the respective roles and responsibilities of the Board and Board Committees. In discharging its fiduciary duties, certain functions have been delegated by the Board to the Board Committees namely, Audit Committee ("AC"), Risk Management Committee ("RMC"), Sustainability Committee ("SC") and Nomination and Remuneration Committee ("NRC").</p> <p>To ensure accountability, the Board has an overall responsibility for the proper conduct of the Company's business and the Board Charter sets out the respective roles and responsibilities of the Board and Board Committees and is available on the Company's website.</p> <p>The Board has also in place policies such as:-</p>

1. Anti-Corruption & Bribery Policy
2. Anti-Greenwashing Policy
3. Child and Forced Labour Policy
4. Code of Conduct
5. Code of Ethics of Directors
6. Community Engagement Policy
7. Community Safety and Health Policy
8. Conflict of Interest Policy
9. Customer Safety and Health Policy
10. Data Privacy Policy
11. Directors' Fit and Proper Policy
12. Directors' Remuneration Policy
13. Energy Management Policy
14. Environmental Policy
15. Equal Employment Opportunity Policy
16. Green Port Policy
17. Information Security Management System Policy
18. Land and Biodiversity Policy
19. Risk Management Policy
20. Sexual Harassment at the Workplace Policy
21. Substance Abuse Policy
22. Supplier ESG Compliance Policy
23. Sustainability Policy
24. S.W.I.M Privacy Policy & Terms of Use
25. Vaccination and Immunisation Policy
26. Waste Management Policy
27. Water Management Policy
28. Whistle Blower Policy

The Board continues to adopt sustainability-related policies that directly promote the application of sustainability practices throughout the Group, the benefits of which are expected to contribute to improved corporate performance and uphold the integrity of the Company's financial and non-financial reporting.

Core Values

The following core values i.e. TANSRIG which serves as a guide for all employees in their actions and conduct to meet the objectives and goals as a Group, Company or as individuals.

T - TEAMWORK

Westports believes in collective and cooperative teamwork which contributes to the achievement of the company's vision and mission.

A - ACCOUNTABILITY AND INTEGRITY

Integrity is the bedrock on which trust is built and is the hidden key to success. Employees are embedded with a deep feeling of trust and integrity which provides transparency and positive work environment.

	<p>N- NOW CULTURE Westportians believe the attitude and process of treating key business as if one’s life depended on it. It is about determination to stay focused and committed in delivering positive results. Westports cultivate a great sense of urgency and priority in every employee.</p> <p>S- SAFETY AWARENESS Safety is an integral part in sustaining our business growth success leading to an increase in productivity.</p> <p>R- RESPONSIBLE This tenet is embraced by all employees where are all responsible for our actions and conduct.</p> <p>I-INNOVATION Westportians develop a passion for excellence and success through continuous innovation of new ideas and practices.</p> <p>G-GOOD FAMILY VALUES We work together as a family and practice candour, open communications and solve any issues or problems together. Things are done with good thoughts, intentions and deeds. Westports is a big family where everyone is treated with respect.</p> <p>OBJECTIVE – G.O.W.E.S.T.</p> <p>G - GENERATE SUSTAINABILITY REVENUE We are determined to generate sustainable revenue through consistent implementation of our values and corporate philosophy, continuous improvements and innovation, cost management and maintaining high customer satisfaction resulting in excellent returns for employees, shareholders and customers.</p> <p>O- OPERATIONAL EFFICIENCY We provide operations and services excellence that exceeds global standards through effective training, continuous review of operational achievement and enhancement of SOPs.</p> <p>W- WORLD CLASS PRODUCTIVITY Our Vision is to be the First Port of Choice for our customers, shareholders and employees. We are determined to go the “Extra Mile” to delight our customers with services that exceed their expectations, which include world-class productivity standards exercised through continuous quality improvement.</p> <p>E- EMPLOYER OF CHOICE Westports is determined in providing excellent compensation benefits and training to our employees, job enrichment and developing human capital, as they form an integral component of the company’s achievements. We are determined to be the Employer of Choice by</p>
--	--

	<p>projecting best work practices.</p> <p>S- SERVICES EXCELLENCE We are committed in providing world-class services that surpasses our customers' requirements and expectations. We strive to offer utmost focus, conduct in-depth study and unvarying improvement to meet our customers' ever-changing needs.</p> <p>T-TECHNOLOGY DRIVEN We are committed to establish the aspect of improvement by considering new technologies to expedite and simplify our processes and efforts as a part of the daily work of all departments and sections and ensure the problems are eliminated at their source itself in order to create better opportunities for improvements.</p>	
Explanation for departure :		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure :		
Timeframe :		

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.2

A Chairman of the board who is responsible for instilling good corporate governance practices, leadership and effectiveness of the board is appointed.

Application	:	Applied
Explanation on application of the practice	:	<p>The Chairman of the Board, Datuk Ruben Emir Gnanalingam bin Abdullah (“Datuk Ruben”) plays a key role in leading and ensuring the adequacy and effectiveness of the Board’s performance and governance practices. He works closely with the Board members in formulating the policy framework and strategies.</p> <p>He regularly seeks the opinions of Board members on matters being deliberated during meetings and ensures that the decisions made are a representation of the Board as a whole. He also works closely with the Management on significant business issues including succession planning of key positions within the Group.</p> <p>The Executive Chairman cultivates a positive working relationship with the Management. He demonstrates the highest standard of corporate governance practices in setting the tone from the top.</p> <p>The roles and responsibilities of the Executive Chairman have been clearly specified in the Board Charter, which is available on the Company’s website at www.westportsholdings.com.</p> <p>Board members viewed the Executive Chairman as an open-minded leader who fosters an environment where all Directors can freely express their ideas and concerns. Directors noted the Executive Chairman’s practice of not imposing personal views on the Board, instead seeking input from all members and offering insights before discussions conclude, thus facilitating consensus in definitive decision making.</p> <p>The 2025 Board Evaluation results affirmed the Directors’ confidence that the Chairman demonstrated exemplary leadership and effectively cultivated strong board dynamics, thereby enabling the Board to function cohesively and efficiently as a unified team.</p>
Explanation for departure	:	

Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.

Measure	:		
Timeframe	:		

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.3

The positions of Chairman and CEO are held by different individuals.

Application	:	Applied
Explanation on application of the practice	:	
Explanation for departure	:	<p>Effective 1 February 2025, Datuk Lee Mun Tat ("Datuk Lee") has assumed the role of Group Managing Director ("GMD").</p> <p>The Executive Chairman leads the Board in its collective oversight of Management whilst the GMD focuses on driving the business and overseeing day-to-day operations. The respective roles and division of responsibilities between the Executive Chairman and the GMD are clearly defined in the Company's Board Charter.</p> <p>Westports aims to ensure a balance of power and authority between the Executive Chairman and the GMD. The positions of the Executive Chairman and GMD are currently held by different individuals. Their roles are separated and are clearly defined in the Board Charter. The Executive Chairman is responsible for ensuring Board effectiveness and conduct with the focus on strategy, governance and compliance whereas the GMD is primarily responsible for the Company's business. Whilst the Executive Chairman and GMD are collectively responsible for the leadership of the Group in promoting the highest standards of integrity and probity, there is a clear division of accountability and responsibility between the Executive Chairman and the GMD and each plays a distinctive role whilst complementing each other to ensure that there is a balance of power and authority and no individual has unfettered powers of decision and control.</p>
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
Measure	:	

Timeframe	:		
------------------	---	--	--

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.4

The Chairman of the board should not be a member of the Audit Committee, Nomination Committee or Remuneration Committee

<i>Note: If the board Chairman is not a member of any of these specified committees, but the board allows the Chairman to participate in any or all of these committees' meetings, by way of invitation, then the status of this practice should be a 'Departure'.</i>	
Application :	Applied
Explanation on application of the practice :	<p>The Chairman of the Board, Datuk Ruben is not a member of AC, RMC, SC and NRC of the Company and does not participate in any of the committees' meetings.</p> <p>The Chairman of the Board has not participated in, nor attended, any Audit Committee, Risk Management Committee, Nomination and Remuneration Committee or Sustainability Committee meetings by way of invitation during the financial year under review.</p> <p>This ensures appropriate checks and balances and allows the Board to conduct an objective review of deliberations arising from the committees.</p>
Explanation for departure :	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>	
Measure :	
Timeframe :	

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.5

The board is supported by a suitably qualified and competent Company Secretary to provide sound governance advice, ensure adherence to rules and procedures, and advocate adoption of corporate governance best practices.

Application	: Applied
Explanation on application of the practice	<p>The Board is supported by two (2) suitably qualified and competent Company Secretaries, namely Ms Tai Yit Chan and Ms Tan Ai Ning, both are the fellow members of the Malaysian Institute of Chartered Secretaries and Administrators. The Company Secretaries constantly keep themselves abreast with the regulatory changes and corporate governance development through attending the relevant conferences and training programmes.</p> <p>The Directors have ready and unrestricted access to the advice and services of the Company Secretaries to enable them to discharge their duties effectively. The Board is regularly updated and advised by the Company Secretaries who are professionally qualified, experienced and knowledgeable on new or revised regulatory requirements as well as corporate governance best practice. In this respect, the Company Secretaries play an advisory role to the Board, particularly with regard to the Company's Constitution, Board policies and procedures, and its compliance with regulatory requirements and advocate adoption of corporate governance best practices.</p> <p>The 2025 Board Evaluation findings indicate that in the level of support given by the Company Secretaries is effective in supporting the Board in the discharge of its duties. The Company Secretaries constantly undertake continuous professional development to keep abreast of relevant corporate governance and regulatory requirement.</p> <p>The Directors have unrestricted access to the advice and services of the Company Secretaries to enable them to discharge their duties effectively.</p> <p>The Company Secretaries maintain up-to-date knowledge of the regulatory requirements by regularly attending relevant continuous professional development programmes as required. They are in a position to advise the Board and its Committees on compliance matters as appropriate.</p>

	<p>Based on the Board Effectiveness Assessment 2025, all Board Members agreed that:</p> <ol style="list-style-type: none"> 1. The Board is satisfied with the performance and support rendered by the Company Secretaries to the Board in discharging its function. 2. The minutes of meetings properly recorded the discussions and resolutions of meetings. 3. The Board is provided with adequate secretarial support. <p>Further details on the role of the Company Secretaries are set forth in the Company’s Board Charter.</p>	
<p>Explanation for departure</p>	<p>:</p>	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
<p>Measure</p>	<p>:</p>	
<p>Timeframe</p>	<p>:</p>	

Intended Outcome

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

Practice 1.6

Directors receive meeting materials, which are complete and accurate within a reasonable period prior to the meeting. Upon conclusion of the meeting, the minutes are circulated in a timely manner.

Application	: Applied
Explanation on application of the practice	<p>All Board members are furnished with proper agenda (including minutes) with due notice issued and board papers and reports are prepared by the Management which include Management Reports, minutes of meetings at least fourteen (14) days prior to the meetings. Meeting papers are circulated to Board Committees at least five (5) business days prior to the meeting to allow Directors sufficient time to review the matters for consideration and facilitate meaningful deliberations. This will enable the Directors to review, consider, and if necessary, obtain further information from the Management on the subject matter.</p> <p>In order to ensure all the Directors are able to attend the Board and Committee meetings, the calendar for the Board and Board Committee meetings is circulated in advance before the commencement of the year which allows the Directors to plan their schedules. The calendar provides Directors with scheduled dates for meetings of the Board and Board Committees, and the Annual General Meeting of the Company.</p> <p>As part of the Company's green initiatives and to improve the efficiency of the meetings, the Company has implemented a paperless board portal for all Board and Board Committees meetings which enables digital access to meeting materials instead of distributing hard copies. This initiative has enhanced mobility, storage, time savings and convenience.</p> <p>All pertinent issues discussed at the Board and Board Committees meetings in arriving at the decisions and conclusions are properly recorded by the Company Secretaries and representatives of Company Secretaries, including matters where Directors abstained from voting and deliberation. The minutes of meetings of Board and Board Committees are circulated to all Directors for perusal prior to confirmation at the next meetings. The minutes of meetings record the decisions, including key deliberations, rationale for each decision made and any concerns or dissenting issues.</p>

	Key decisions are always made at Board meetings, with Directors' Circular Resolutions confined to formalising matters that have been discussed at Board meetings. Such Directors' Circular Resolutions are also accompanied by Board papers to keep the Directors informed of the matter concerned. All Directors' Circular Resolutions are then tabled for noting and confirmation at the subsequent Board meeting.	
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

There is demarcation of responsibilities between the board, board committees and management.

There is clarity in the authority of the board, its committees and individual directors.

Practice 2.1

The board has a board charter which is periodically reviewed and published on the company's website. The board charter clearly identifies–

- the respective roles and responsibilities of the board, board committees, individual directors and management; and
- issues and decisions reserved for the board.

Application	:	Applied
Explanation on application of the practice	:	<p>There is a Board Charter in place which serves as a reference point for Board activities and promotes high standards of corporate governance.</p> <p>The Board Charter outlines the duties and responsibilities of the Chairman, GMD as well as Directors and Board Committees. The key matters reserved for the Board's deliberation and decision making are explicitly spelt out in the Board Charter.</p> <p>The Board periodically reviews its Board Charter to keep abreast with new changes in regulations and best practices. The Board Charter is updated in accordance with the requirements of the Group and any new regulations that may have an impact on the discharge of the Board's responsibilities.</p> <p>The Board Charter was last reviewed and approved by the Board on 29 January 2026 to ensure that it complies with the latest legislations and best practices, effective for good governance policies and processes. The Board Charter is available on the Company's website at www.wesportsholdings.com.</p>
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.1

The board establishes a Code of Conduct and Ethics for the company, and together with management implements its policies and procedures, which include managing conflicts of interest, preventing the abuse of power, corruption, insider trading and money laundering.

The Code of Conduct and Ethics is published on the company's website.

Application	: Applied
Explanation on application of the practice	<p data-bbox="539 853 979 887"><u>Code of Conduct and Code of Ethics</u></p> <p data-bbox="539 925 1390 1099">The Board has in place a Code of Conduct to promote honest and ethical conduct, including the ethical handling of actual or apparent conflict of interest between personal and professional relationships in the workplace and to observe applicable rules, regulations and local laws.</p> <p data-bbox="539 1137 1390 1420">The Code of Conduct also articulates in writing the values, principles and responsibilities that the Company adheres to and expects from its employees, partners, advisors, consultants, contractors, agents and other intermediaries representing the Company with regard to bribery and corruption. The ethos of the Company is “Proven, Trusted, Friendly”. In establishing each ethos, the Management provides opportunities for employees to contribute and excel, and to be competitive in providing solutions and services to valued customers.</p> <p data-bbox="539 1458 1390 1632">Additionally, the Board has also adopted the Code of Ethics of Directors which enables the Board and each Director to focus on areas of ethical risk, provides guidance to Directors to help them recognise and deal with ethical issues, provides mechanisms to report unethical conducts and helps foster a culture of honesty and accountability.</p> <p data-bbox="539 1671 772 1704"><u>Conflict of Interest</u></p> <p data-bbox="539 1711 1390 1776">The Group is committed to preventing and managing conflicts of interest across its business activities.</p> <p data-bbox="539 1814 1390 2018">The Board has established a Conflict of Interest Policy which outlines the disclosure obligation of each Director and Key Senior Management of the Group with respect to the conflict of interest, and the procedures to be followed when any actual, potential and perceived conflict of interest arises to ensure systematic identification, disclosure, and management of conflict of interest in an effective and</p>

	<p>timely manner.</p> <p><u>Anti-Corruption and Bribery Policy</u></p> <p>The Board had on 4 May 2020 adopted the Anti-Corruption and Bribery Policy (“ABAC Policy”) which is subsequently reviewed on 29 January 2026 to ensure that it has adequate procedures in place to prevent persons associated with the Group from undertaking corrupt conduct in relation to the business activities.</p> <p>The details of the Company’s Code of Conduct, Code of Ethics of Directors and ABAC Policy are available for reference at www.westportsholdings.com.</p> <p><u>Corporate Disclosures Policy and Procedures</u></p> <p>The Group has in place a Corporate Disclosure Policy and Procedures which governs the communication practices by the Board and Management. The said policy contains an express prohibition on insider trading. This includes the use or disclosure of price sensitive information for personal benefits or for benefits for others.</p> <p>The Company Secretaries will also send notices on the closed period for trading in the Company’s listed securities to the Board and Principal Officers on a quarterly basis to remind the Board and Principal Officers not to deal with the Company’s listed securities during the specific timeframe.</p>	
<p>Explanation for departure</p>	<p>:</p>	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
<p>Measure</p>	<p>:</p>	
<p>Timeframe</p>	<p>:</p>	

Intended Outcome

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

Practice 3.2

The board establishes, reviews and together with management implements policies and procedures on whistleblowing.

Application	:	Applied
Explanation on application of the practice	:	<p>There is in place a Whistle Blower Policy which is aimed to maintain the highest level of corporate ethics within the Group. All employees of the Group have a professional responsibility to disclose any known malpractices or wrongdoings. The Board has the overall responsibility for overseeing the implementation of the Whistle Blower Policy, and the whistleblowing reports related to corruption and bribery shall be made directly to the Company's Certified Integrity Officer at email address integrity@westports.com.my.</p> <p>All whistleblowing reports are addressed to the Chairman of the AC (for matters relating to financial reporting, unethical or illegal conduct), and the GMD, Chief Executive Officer or Head of Human Resource Department (for employment-related concerns).</p> <p>The Group views seriously any wrongdoing on the part of any of its stakeholders. Stakeholders include employees, business partners, customers, contractors, suppliers, trading and joint-venture partners, shareholders and members of the public, where relevant. Hence, whistleblowing is viewed positively by the Group as a means to ensure that the standards by which the Group subscribes to are upheld and maintained at a high standard.</p> <p>The Board is committed to preserve its culture of openness, accountability and integrity when dealing with suspected fraud, corruption, dishonest practices or violation of laws and regulations.</p> <p>The Whistle Blower Policy is available on the Company's website at www.westportsholdings.com.</p>
Explanation for departure	:	

Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.

Measure :		
Timeframe :		

Intended Outcome

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.1

The board together with management takes responsibility for the governance of sustainability in the company including setting the company’s sustainability strategies, priorities and targets.

The board takes into account sustainability considerations when exercising its duties including among others the development and implementation of company strategies, business plans, major plans of action and risk management.

Strategic management of material sustainability matters should be driven by senior management.

Application	: Applied
Explanation on application of the practice	<p>Sustainability has been a strategic focus for Westports.</p> <p>Effective 1 January 2022, the Company has established a Sustainability Committee (“SC”), a sub-committee of the Board. The SC also assumed the role of Corporate Governance function.</p> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <p>The Board</p> <ul style="list-style-type: none"> ▪ Ultimate responsibility for sustainability matters, including climate-related risks </div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <p>Board Sustainability Committee (“SC”)</p> <ul style="list-style-type: none"> ▪ Oversight role </div> <div style="border: 1px solid black; padding: 5px;"> <p>Management Sustainability Committee (“MSC”)</p> <ul style="list-style-type: none"> ▪ Management committee that supports the impetus and initiatives to achieve those goals ▪ Responsible for driving and cascading down these principles and values so that sustainability becomes an integral and critical part of Westports’ culture </div> <p>The SC assists the Board in providing a more focused oversight of the Group’s policies, programmes and related risks which concerns key public policy and sustainability matters.</p> <p>Westports established a Sustainability Working Committee comprising key management members and heads of department in 2020. It’s now known as Management Sustainability Committee (“MSC”). The MSC steers the Company for reporting sustainability activities towards incorporating sustainability thinking into all business processes and executions. The MSC is also responsible for driving and cascading down these principles and values throughout the Company so that</p>

sustainability becomes a key part of the corporate culture. Datuk Ruben, the Executive Chairman, heads the MSC. He provides direction, oversight and guidance throughout Westports to implement sustainability-related projects.

Management is responsible for implementing sustainability initiatives, while the Board retains ultimate oversight and overall responsibility for the sustainability directions of the Company.

The MSC supports the SC. It carries out periodic reviews on sustainability initiatives implemented and regularly consolidates and monitors sustainability data collected across the Group. The MSC is also tasked with initiating awareness programmes to enlighten staff on sustainability and get their buy-in, which is essential to the success of company-driven sustainability programmes.

The MSC meets each month to discuss operational matters, strategy, initiatives and progress of operations that affect the sustainability agenda. All senior leaders within Westports are also actively engaged in executing goals that affect overall sustainability and drive the sustainability agenda with their teams.

Since the year 2017, the Company has been added to the FTSE4Good Bursa Malaysia Index (F4GBM) by Bursa Malaysia Berhad. The F4GBM Index measures the performance of public listed companies (PLCs) demonstrating strong environmental, social and governance practices and which was launched in December 2014.

Further, FTSE Russell (the trading name of FTSE International Limited and Frank Russell Company) confirms that Westports has been independently assessed according to the FTSE4Good criteria and has satisfied the requirements to become a constituent of the FTSE4Good Index Series. Created by the global index provider FTSE Russell, the FTSE4Good Index Series is designed to measure the performance of companies demonstrating strong Environmental, Social and Governance (ESG) practices. The FTSE4Good indices are used by a wide variety of market participants to create and assess responsible investment funds and other products.

The Board has in place a Sustainability Policy which directs the Group in managing changes related to environment, social and governance issues enabling the Group to achieve long term returns with a lower risk profile.

The Board also places a strong emphasis on promoting sustainability practices throughout the Group. To support this, the following policies are in place:-

1. Anti-Greenwashing Policy
2. Energy Management Policy
3. Environmental Policy

	<ol style="list-style-type: none"> 4. Green Port Policy 5. Land and Biodiversity Policy 6. Supplier ESG Compliance Policy 7. Sustainability Policy 8. Waste Management Policy 9. Water Management Policy <p>Westports Holdings Berhad has received numerous prestigious awards and accolades, including Asia’s Outstanding Companies Poll 2023, the Green Port Award from the APEC Port Services Network 2023, Gold in the “Best of the Best” category at The Edge Malaysia ESG Awards 2025, which recognises public-listed companies that have achieved three consecutive years of Gold wins in ESG excellence, as well as multiple awards in the Transportation and Logistics Sector at The Edge Billion Ringgit Club (BRC) Awards 2025.</p> <p>The Sustainability Policy is available on the Company’s website at www.westportsholdings.com.</p> <p>All information on the Group’s sustainability related matters, including key sustainability initiatives and activities, are disclosed in the Sustainability Report 2025 and selected vital summary/data in the Annual Report 2025.</p>
Explanation for departure	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>	
Measure	
Timeframe	

Intended Outcome

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.2

The board ensures that the company’s sustainability strategies, priorities and targets as well as performance against these targets are communicated to its internal and external stakeholders.

<p>Application</p>	<p>: Applied</p>
<p>Explanation on application of the practice</p>	<p>Westports actively embraces local and international sustainability frameworks such as the Global Reporting Initiative (GRI) Standards, the United Nations Sustainable Development Goals (UNSDG), the Task Force on Climate-Related Financial Disclosures (TCFD), and the FTSE4Good assessment criteria. The Company started incorporating IFRS S2 and IFRS S1 requirements since publishing its Sustainability Report 2024. For the Sustainability Report 2025, the Company has added disclosure contents that are in line with IFRS requirements. Westports’ primary sustainability objective is to collaborate with stakeholders to construct a sustainable port that contributes positively to the national economy, regional development, and the welfare of its stakeholders.</p> <p>Pathways to Net Zero In 2025, Westports updated its detailed assessment of the Glide Path to Net Zero 2050, estimating potential annual electricity consumption from replacing diesel-powered terminal equipment with electric-powered units based on existing facilities. The Glide Path to Net Zero 2050 forecasts emissions and CO2e intensity per TEU and targets a 30% reduction by 2035 using 2021 as the base year. The transition plan formulated included purchasing electric terminal trucks and electrified Rubber Tyred Gantry Cranes, gradually replacing the ageing fleet, and sourcing renewable electricity via solar panels.</p> <p>Preserving Biodiversity in Land, Air, and Water Conservation Westports is reusing about 1/3 of suitable degraded dredged materials for future free zone land reclamation to reduce carbon emissions from dredging equipment (TSHD). Additionally, Westports secured Environment Impact Assessment’s approval for the replanting of 97 hectares of lost mangroves, with 4 hectares planted in 2025. As of the end of 2025, the Company has successfully planted 10,000 mangrove trees in Pulau Indah, comprising six diverse species since the project’s inception in 2015.</p> <p>Charting Sustainability Along the Supply Chain Westports is gradually integrating ESG objectives into procurement decisions and supply chain management. Strategies include zero tolerance for human rights violations by suppliers, promoting circularity and waste reduction across supply chain processes,</p>

	<p>establishing a low-carbon supply base, implementing robust anti-bribery measures to uphold ethical conduct across all supplier relationships, and ensuring statutory compliance for vendors' employee contributions (EPF, SOCSO, and PCB), requiring all vendors to meet legal obligations regarding employee benefits. By 2030, all vendors must demonstrate sustainability commitments through sustainability roadmaps, forward-looking sustainability plans, and detailed disclosures. Complete alignment with ESG requirements is envisioned by 2050.</p> <p>People: Catalyst for Progress and Unit Westports is dedicated to exemplary people management through career development, competitive compensation, work-life balance, and employee well-being, safety, and human rights. The Diversity and Equal Opportunity Policy fosters inclusivity and fairness, achieving 50% female board representation, surpassing the 30% target, and successfully raising female participation in Westports operations in 2025. Additionally, Westports adheres to stringent safety and health practices under OSHA 2022 and EQA 1974, significantly reducing workplace accidents and incidents.</p> <p>Community: Thriving in Harmony with the Society The Group's commitment to social development through minimising the impact of operations on the local community, promoting local employment and training opportunities, upgrading infrastructure to enhance liveability, and supporting the growth of logistics-based local businesses. Ongoing collaboration with local authorities includes initiatives such as Klinik Westports, ambulance services, and port police. The Group is also dedicated to fostering a safe Pulau Indah, while prioritising public health and well-being.</p> <p>Please refer to the Westports Sustainability Report 2025 for further details.</p>
<p>Explanation for departure :</p>	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>	
<p>Measure :</p>	
<p>Timeframe :</p>	

Intended Outcome

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.3

The board takes appropriate action to ensure they stay abreast with and understand the sustainability issues relevant to the company and its business, including climate-related risks and opportunities.

Application	:	Applied
Explanation on application of the practice	:	<p>The Board continuously keep themselves abreast with and understanding to the sustainability agendas which are relevant to the Company and its business through periodical updates by the SC as well as training programmes attended by them respectively.</p> <p>The main role of the SC is to formulate ESG strategies and monitor compliance with sustainability-related policies and keep track of the achievement of sustainability targets endorsed by the Board.</p> <p>In order to equip themselves and enhancing their ESG competency, all of them have participated in relevant continuous professional development programmes as detailed on pages 38 to 39 of the Annual Report 2025.</p>
Explanation for departure	:	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
Measure	:	
Timeframe	:	

Intended Outcome

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.4

Performance evaluations of the board and senior management include a review of the performance of the board and senior management in addressing the company's material sustainability risks and opportunities.

Application	:	Applied
Explanation on application of the practice	:	<p>The Company takes cognisance of the fast-changing environment in the industry and has in place processes and procedures to measure internal progress and achievement against sustainability targets. ESG compliance has long been embedded in the Group's operations and DNA. The NRC undertook an evaluation of the performance of the Board and senior management in addressing the company's material sustainability risks and opportunities. The NRC undertook an evaluation of the performance of the Board and senior management in addressing the Company's material sustainability risks and opportunities.</p> <p>Key criteria used in the assessment of individual Directors during the year were:</p> <ul style="list-style-type: none"> • Presence of a business strategy underpinned by ESG; • Robustness of ESG agendas, deliberations and discussions; • Board skills matrix on ESG competency; • Frequency of discussions on ESG risks and opportunities; and • Monitoring sustainability targets and goals.
Explanation for departure	:	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
Measure	:	
Timeframe	:	

Intended Outcome

The company addresses sustainability risks and opportunities in an integrated and strategic manner to support its long-term strategy and success.

Practice 4.5- Step Up

The board identifies a designated person within management, to provide dedicated focus to manage sustainability strategically, including the integration of sustainability considerations in the operations of the company.

Note: The explanation on adoption of this practice should include a brief description of the responsibilities of the designated person and actions or measures undertaken pursuant to the role in the financial year.

Application	:	Adopted
Explanation on adoption of the practice	:	<p>The Executive Chairman provides direction, oversight and guidance throughout the Group to implement sustainability-related projects.</p> <p>He is also responsible for promoting the integration of sustainability impacts and considerations into the Group’s risk management framework and ensuring that action plans developed comply with the strategic organisational objectives.</p> <p>Similarly, he sets the tone to Management, taking into account sustainability considerations when implementing Company strategies, business plans and risk management policies/procedures, amongst others.</p> <p>The responsibilities of MSC include, but not limited to:</p> <ul style="list-style-type: none">• Oversees development of sustainability strategy and frameworks and recommend revisions• Monitor the implementation of sustainability strategy and initiatives• Deliberates and reviews annual sustainability matters and risks, KPIs and performance for Board’s considerations• Oversees and considers input from SC to ensure robustness of sustainability management system.

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.1

The Nomination Committee should ensure that the composition of the board is refreshed periodically. The tenure of each director should be reviewed by the Nomination Committee and annual re-election of a director should be contingent on satisfactory evaluation of the director's performance and contribution to the board.

Application	: Applied
Explanation on application of the practice	<p>The Board, through its NRC, reviews annually:</p> <ul style="list-style-type: none">(i) the composition, size and structure of the Board and each Board Committee; and(ii) the skills and core competencies of each Director, to ensure that the Board and Board Committees' compositions comply with the provisions of the relevant guidelines and regulations. <p>The Board and the NRC have upon their annual assessment, concluded that the current Board comprises of a balanced mix of skills, knowledge and experience in the business and management fields which are relevant to enable the Board to carry out its responsibilities in an effective and efficient manner.</p> <p>In 2025, as part of the Company's succession planning process, the Board of Westports Holdings Berhad, upon the recommendation of the NRC, reviewed and approved the appointment of Datuk Lee Mun Tat as Managing Director of the Company.</p> <p>In undertaking its assessment, the NRC and the Board evaluated Datuk Lee Mun Tat's suitability based on his academic and professional qualifications, extensive industry experience, leadership capabilities, and familiarity with the Group's operations, having previously served as Acting Chief Financial Officer as well as Chief Executive Officer and Director of Westports Malaysia Sdn Bhd. The Board was satisfied that his appointment supports the Company's ongoing succession planning objectives and ensures continuity in executive leadership.</p> <p>A formal process was established for the Committee to identify, evaluate and recommend to the Board the individuals who are qualified to fill vacancies or newly created positions on the Board and the Committees of the Board and recommending to the Board the persons it should nominate for election or re-election as directors at the annual general meeting.</p> <p><u>Re-election of Directors</u></p> <p>When considering the re-nomination of Directors for re-election, the NRC has assessed the fitness and propriety of Directors to ensure they</p>

	<p>have the character, experience, integrity, competence and commitment of time to effectively discharge their roles and responsibilities. In considering the competing time commitments faced by Directors with multiple board representations and/or other principal commitments, an analysis of the directorships (which includes directorships by groups and executive appointments) held by the Directors is reviewed annually by the NRC. Each Director is also required to confirm annually to the NRC as to whether he or she has any issue with competing time commitments which may impact his or her ability to provide sufficient time and attention to his or her duties as a Director of the Company.</p> <p>Based on the fit and proper assessment, pursuant to the Directors' Fit and Proper policy, Annual Board Evaluation, the Directors' commitments and contributions to the Company which are also evident in their level of attendance and participation at Board and Committee meetings, the NRC is satisfied that all Directors are able to carry out and have been adequately carrying out their duties as a Director of the Company.</p>	
Explanation for departure :		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure :		
Timeframe :		

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.2

At least half of the board comprises independent directors. For Large Companies, the board comprises a majority independent directors.

Application	:	Applied															
Explanation on application of the practice	:	<p>During the financial year, the Board comprises thirteen (13) Board members, including the Executive Chairman, one (1) GMD, three (3) Non-Independent Non-Executive Directors, six (6) Independent Non-Executive Directors and two (2) Alternate Directors.</p> <p>The composition of the Board meets the Main Market Listing Requirements of Bursa Malaysia Securities Berhad of at least one-third (1/3) of the board being independent and this Practice 5.2 of the Board comprising a majority of independent Directors for Large Companies as follows:</p> <table border="1"><thead><tr><th>Designation</th><th>Number of Directors</th><th>Percentage (%)</th></tr></thead><tbody><tr><td>Executive Director</td><td>2</td><td>18.18</td></tr><tr><td>Non-Independent Non-Executive Director</td><td>3</td><td>27.27</td></tr><tr><td>Independent Director</td><td>6</td><td>54.55</td></tr><tr><td>TOTAL</td><td>11</td><td>100</td></tr></tbody></table> <p>The presence of majority Independent Directors brings the element of detached impartiality to the oversight function of the Board. Their presence provides checks and balances on the Board as they are able to provide unbiased and independent views in Board deliberations and decision making, taking into account the interests of the Group and minority shareholders.</p> <p>All Independent Directors meet the criteria for independence as prescribed under the Main Market Listing Requirements (“Listing Requirements”) of Bursa Malaysia Securities Berhad (“Bursa Securities”).</p> <p>No politician is appointed on the Board of the Company as at the date of this report.</p> <p>The NRC and the Board have upon their assessment for the financial year under review concluded that the Independent Directors were independent in their judgment and decisions.</p>	Designation	Number of Directors	Percentage (%)	Executive Director	2	18.18	Non-Independent Non-Executive Director	3	27.27	Independent Director	6	54.55	TOTAL	11	100
Designation	Number of Directors	Percentage (%)															
Executive Director	2	18.18															
Non-Independent Non-Executive Director	3	27.27															
Independent Director	6	54.55															
TOTAL	11	100															

	The composition and size of the Board is reviewed, through the NRC, annually to ensure its appropriateness and effectiveness.	
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.3

The tenure of an independent director does not exceed a cumulative term limit of nine years. Upon completion of the nine years, an independent director may continue to serve on the board as a non-independent director.

If the board intends to retain an independent director beyond nine years, it should provide justification and seek annual shareholders' approval through a two-tier voting process.

Application	:	Not applicable - Step Up 5.4 adopted	
Explanation on application of the practice	:	There are no independent directors serving the Board beyond 9 years, as set out in the Annual Report. Upon completion of the nine (9) years, an Independent Director may continue to serve the Board as a Non-Independent Director.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.4 - Step Up

The board has a policy which limits the tenure of its independent directors to nine years without further extension.

Note: To qualify for adoption of this Step Up practice, a listed issuer must have a formal policy which limits the tenure of an independent director to nine years without further extension i.e. shareholders' approval to retain the director as an independent director beyond nine years.

Application	:	Adopted
Explanation on adoption of the practice	:	<p>The Board has set out in the Board Charter that the tenure of an Independent Director should not exceed a cumulative term of nine (9) years and shall re-designate to non-Independent if the Board wish to retain the Director who has served beyond such period.</p> <p>The Board Charter is available on the Company's website at www.westportsholdings.com.</p>

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.5

Appointment of board and senior management are based on objective criteria, merit and with due regard for diversity in skills, experience, age, cultural background and gender.

Directors appointed should be able to devote the required time to serve the board effectively. The board should consider the existing board positions held by a director, including on boards of non-listed companies. Any appointment that may cast doubt on the integrity and governance of the company should be avoided.

Application	:	Applied
Explanation on application of the practice	:	<p>The NRC oversees the selection and assessment of Directors to ensure the Board's composition remains relevant and optimal. Each year, the NRC reviews the composition and size of the Board and each Board Committee and the skills and core competencies of its members to ensure an appropriate balance and diversity of skills and experience. The NRC also takes into account gender diversity in relation to the composition of the Board. Apart from reviewing the size, composition and diversity of the Board annually, the NRC also assesses the suitability of identified candidates for membership of the Board and its Committees based on the Directors' Fit and Proper Policy adopted by the Board.</p> <p>The Board believes that the current Board composition provides the appropriate balance in terms of skills, knowledge and experience in the fields of port operations, marketing, finance, legal, information technology, project management, engineering, accounting and general experience in management. This combination of different professions and skills sets enable the Board promote the interests of all shareholders and effectively facilitate the discharge of the Board's stewardship.</p> <p>The composition of Senior Management has a strong impact on the Company's operations and management, decision-making and ultimately its success. Hence, the NRC is also responsible for developing succession plans to identify potential and suitable successors for key Senior Management positions in the Group with due regard to diversity in skills, experience, age and cultural background. The diversity of the Board is set out in the Corporate Governance Overview Statement on page 34 of Annual Report 2025.</p>
Explanation for departure	:	

<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.6

In identifying candidates for appointment of directors, the board does not solely rely on recommendations from existing board members, management or major shareholders. The board utilises independent sources to identify suitably qualified candidates.

If the selection of candidates was based on recommendations made by existing directors, management or major shareholders, the Nominating Committee should explain why these source(s) suffice and other sources were not used.

Application	: Applied
Explanation on application of the practice	<p>The NRC shortlisted candidates before formally considering and recommending them for appointment to the Board and where applicable, to the Board Committees. The Company maintains a formal and transparent procedure for the appointment of new Directors. Searches for potential candidates generally take into account recommendations from the Directors and various other sources. Should it be necessary, the NRC may consider the use of external search firms to find appropriate candidates. Shortlisted candidates would be required to furnish their curriculum vitae containing information on their academic/professional qualification, work experience, employment history and experience (if any) as directors of listed companies.</p> <p>The chart below illustrates the procedures on the appointment of a new Director:</p> <div data-bbox="539 1368 1385 1659" data-label="Diagram"> <pre> graph LR A[Review the skills, knowledge and expertise that the Board has identified] --> B[Identify candidate from various channels] B --> C[Conduct assessment and evaluation of skills, expertise] C --> D[Recommendation by NRC to the Board] </pre> </div> <p>In reviewing and recommending to the Board any new Director appointments, the NRC considers:</p> <p>(a) the candidate’s track record, experience and capabilities or such other factors including age and gender, as may be determined by the NRC to be relevant and which would contribute to the Board’s collective skills;</p>

	<p>(b) any competing time commitments if the candidate has multiple listed company board representations and/or other principal commitments;</p> <p>(c) the candidate's independence, in the case of the appointment of an independent director; and</p> <p>(d) the composition requirements for the Board and Board Committees after matching the candidate's skills set to the requirement of the relevant Committees (if the candidate is proposed to be appointed to any of the Committees).</p> <p>The current selection mechanism represents a proven method of sourcing high calibre Directors with a sound understanding of the business imperative.</p>
<p>Explanation for departure</p>	<p>:</p>
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>	
<p>Measure</p>	<p>:</p>
<p>Timeframe</p>	<p>:</p>

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.7

The board should ensure shareholders have the information they require to make an informed decision on the appointment and reappointment of a director. This includes details of any interest, position or relationship that might influence, or reasonably be perceived to influence, in a material respect their capacity to bring an independent judgement to bear on issues before the board and to act in the best interests of the listed company as a whole. The board should also provide a statement as to whether it supports the appointment or reappointment of the candidate and the reasons why.

Application	:	Applied
Explanation on application of the practice	:	<p>Shareholders are kept informed on the Board's decision in respect of appointment of director via announcements to Bursa Securities and issuing press releases.</p> <p>The profiles of Directors are published in the Company's Annual Report 2025. These include their age, gender, tenure of service, directorships in other companies, working experience and any conflict of interest as well as their shareholdings in the Company, if any.</p> <p>The performance of each Director subject for re-election had been assessed through the annual Board Evaluation. The areas of assessment of such Directors include their personal/professional profile, attendance record, training activities, character and attitude, governance and independence. The Board had endorsed the NRC's assessment that it is satisfied with the performance and effectiveness of those Directors who are to be standing for re-election. The information for the Directors standing for re-election is disclosed in the Explanatory Notes to the Notice of the Annual General Meeting.</p>
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.8

The Nominating Committee is chaired by an Independent Director or the Senior Independent Director.

Application	:	Applied	
Explanation on application of the practice	:	The NRC is chaired by Mr Chan Soo Chee, who has been designated by the Board as the Board's Senior Independent Director.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.9

The board comprises at least 30% women directors.

Application	:	Applied
Explanation on application of the practice	:	During the financial year, the Company has five (5) women directors, namely Datuk Siti Zauyah binti Md Desa, Dato' Tengku Marina binti Tunku Annuar, Ms. Shanthi Kandiah, Ms. Diana Tung Wan LEE and Ms. Shaline Gnanalingam are acting as board members of the Company, representing 45.45% female representation in the Board, applying the best practice recommended by Malaysian Code on Corporate Governance ("MCCG"). The aforesaid female Board members provide the Board with gender diversity that bring value to the Board's deliberations from the different perspectives and insights of the female Board members.
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

Practice 5.10

The board discloses in its annual report the company's policy on gender diversity for the board and senior management.

Application	:	Departure	
Explanation on application of the practice	:		
Explanation for departure	:	The Board believes the Company's existing processes have served the purpose of a formal policy on diversity and at the same time ensuring that all Directors are appointed on merit.	
		The members of the Board with their combined business, management and professional experience, knowledge and expertise, provide the core competencies to allow for diverse and objective perspectives on the Group's business and direction. In consideration of the scope and nature of the operations of the Group, the Board is satisfied that the current composition mix and size of the Board provide for sufficient diversity and allow for informed and constructive discussion and effective decision making at meetings of the Board and Board Committees.	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:	In view that the Board currently comprises five (5) female members, representing 45.45% female representation in the Board, as recommended by the MCCG, the Board agreed that the existing processes have served the purpose of a formal policy on diversity.	
Timeframe	:	Others	N/A

Intended Outcome

Stakeholders are able to form an opinion on the overall effectiveness of the board and individual directors.

Practice 6.1

The board should undertake a formal and objective annual evaluation to determine the effectiveness of the board, its committees and each individual director. The board should disclose how the assessment was carried out, its outcome, actions taken and how it has or will influence board composition.

For Large Companies, the board engages an independent expert at least every three years, to facilitate objective and candid board evaluation.

Note: For a Large Company to qualify for adoption of this practice, it must undertake annual board evaluation and engage an independent expert at least every three years to facilitate the evaluation.

Application	:	Applied
Explanation on application of the practice	:	<p>During the previous independent board evaluation conducted in 2025, the Board is aware that the engagement of independent expert has provided valuable insight of the strengths and areas for developments of the Board. The Board is committed to undertake a periodic board evaluation facilitated by a professional independent expert, in line with the intended outcome of Practice 6.1 and to ensure board evaluation remains a valuable feedback mechanism for improving Board effectiveness, maximizing strengths and highlighting areas for further improvement.</p> <p>The Company has in place a formal process for assessment of the effectiveness of the Board as a whole, the various Committees and the contribution by each Director to the effectiveness of the Board and the Committees, making reference to the guides available and the good corporate governance compliance. The NRC assesses the Board's performance as a whole for the year, using objective and appropriate criteria which were recommended by the NRC and approved by the Board. When assessing the overall Board performance, the NRC takes into consideration the feedback from individual Directors on areas relating to the Board's competencies and effectiveness. The results of the overall evaluation of the Board by the NRC, including its recommendation, if any, for improvements, are presented to the Board. The NRC also undertook an evaluation of the performance of the Committees, specifically the AC and the NRC with the assistance of self-assessment checklists completed by these Committees.</p> <p>The results of individual directors' evaluation are also used by NRC to review, where appropriate, the composition of the Board and Board Committees.</p>

	<p>Key criteria used in the assessment of the effectiveness of individual Directors during the year were:</p> <ul style="list-style-type: none"> • Relevant qualifications, knowledge, experience and ability to understand the technical requirements, risk and management of the Company's business; • Frequency in providing oversight to the Management on various opportunities and risks; • Ability to provide logical and/or honest opinions on issues presented and is not afraid of expressing disagreement on matters during meeting, if any; • Degree of contribution of personal knowledge and experience to the development of strategy; and • Willingness to devote time and effort to understand the Company and its business and readiness to participate in events outside the boardroom, such as site visits. <p>Key criteria used in the assessment of the effectiveness of a Board Committee during the year were:</p> <ul style="list-style-type: none"> • Sufficiency of its members' knowledge of related areas to form the right composition; • Appropriateness of its terms of reference/charter and procedures so as to provide effective Committee practice; • Issues covered at its meetings; • Its discharge of responsibilities to assist the Board; • Timeliness of keeping the Board informed of its deliberations; • Level of assistance required from external counsel (such as in the field of legal, accounting and managerial); and • Its members' meeting attendance record, participation in discussions and time commitment. <p>Key criteria used in the assessment of the effectiveness of each Independent Directors during the year included:</p> <ul style="list-style-type: none"> • Criteria of Independence based on the Listing Requirements of Bursa Securities; and • Ability to advise the Board on matters relating to existing transactions where conflict of interest exist and requires deliberation by Independent Directors such as related party transactions.
<p>Explanation for departure :</p>	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>	
<p>Measure :</p>	

Timeframe	:		
------------------	---	--	--

Intended Outcome

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 7.1

The board has remuneration policies and procedures to determine the remuneration of directors and senior management, which takes into account the demands, complexities and performance of the company as well as skills and experience required. The remuneration policies and practices should appropriately reflect the different roles and responsibilities of non-executive directors, executive directors and senior management. The policies and procedures are periodically reviewed and made available on the company's website.

Application	:	Applied
Explanation on application of the practice	:	<p>The Company has in place a Directors' Remuneration Policy which sets out the criteria applied in recommending the remuneration package of the Directors (including the remuneration of Non-Executive Directors which requires shareholders' approval) and Senior Management of the Group. The Company's policy on Directors' remuneration is to set remuneration at levels which are sufficient to attract and retain Directors and Senior Management needed to run the Company successfully, taking into consideration all relevant factors including the function, workload and responsibilities involved, but without paying more than is necessary to achieve this goal.</p> <p>The Directors' Remuneration Policy was last reviewed on 29 January 2026 and is available for reference at www.westportsholdings.com.</p>
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

Practice 7.2

The board has a Remuneration Committee to implement its policies and procedures on remuneration including reviewing and recommending matters relating to the remuneration of board and senior management.

The Committee has written Terms of Reference which deals with its authority and duties and these Terms are disclosed on the company's website.

Application	:	Applied
Explanation on application of the practice	:	<p>The Board has established a NRC comprising of three (3) independent non-executive directors with NRC Charter that sets out the terms of references in dealing with its authorities and duties. The NRC reviews and recommends the remuneration of the Executive Chairman of the Company for Board's approval pursuant to the Charter of NRC as well as the remuneration of Non-Executive Directors for shareholders' approval.</p> <p>A summary of the NRC activities during the financial year is reported in the Corporate Governance Overview Statement on page 35 of the Annual Report 2025.</p> <p>The duties and responsibilities of the NRC are as set out in the NRC Charter which is available on the Company's website at www.westportsholdings.com.</p>
Explanation for departure	:	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
Measure	:	
Timeframe	:	

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.1

There is detailed disclosure on named basis for the remuneration of individual directors. The remuneration breakdown of individual directors includes fees, salary, bonus, benefits in-kind and other emoluments.

Application	:	Applied
Explanation on application of the practice	:	<p>In line with best corporate governance practice, the details of the Company's Directors' remuneration is made transparent and accessible to shareholders and stakeholders.</p> <p>Please refer to page 40 of the Corporate Governance Overview Statement of the Annual Report 2025 for the detailed disclosure of Westport Malaysia's Directors' remuneration (on a named basis and by the exact amount).</p>

No	Name	Directorate	Company ('000)							Group ('000)						
			Fee	Allowance	Salary	Bonus	Benefits-in-kind	Other emoluments	Total	Fee	Allowance	Salary	Bonus	Benefits-in-kind	Other emoluments	Total
1	Datuk Ruben Emir Gnanalingam bin Abdullah	Executive Director	-	2	-	-	-	-	2	-	3	3,360	-	287	530	4,180
2	Datuk Lee Mun Tat ⁽¹⁾	Group Managing Director	-	2	-	-	-	-	2	-	1	1,535	-	36	241	1,813
3	Sing Chi IP	Non-Executive Non-Independent Director	122	-	-	-	-	-	122	123	-	-	-	-	-	123
4	Chan Soo Chee	Independent Director	129	140	-	-	-	-	269	-	-	-	-	-	-	-
5	Shanthi Kandiah	Independent Director	126	140	-	-	-	-	266	-	-	-	-	-	-	-
6	Datuk Siti Zaayah binti Md Desa	Independent Director	126	140	-	-	-	-	266	-	-	-	-	-	-	-
7	Ahmad Zubir bin Zahid	Independent Director	127	140	-	-	-	-	267	-	-	-	-	-	-	-
8	Diana Tung Wan LEE	Non-Executive Non-Independent Director	124	60	-	-	-	-	184	-	-	-	-	-	-	-
9	Tan Sri Dato' Seri Mohd Khairul Adib bin Abd Rahman	Independent Director	125	60	-	-	-	-	185	-	-	-	-	-	-	-
10	Dato' Tengku Marina binti Tunku Annuar	Independent Director	127	120	-	-	-	-	247	-	-	-	-	-	-	-
11	Shaline Gnanalingam	Non-Independent Non-Executive Director	122	-	-	-	-	-	122	-	-	-	-	-	-	-

(1) Appointed on 1 February 2025.

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.2

The board discloses on a named basis the top five senior management's remuneration component including salary, bonus, benefits in-kind and other emoluments in bands of RM50,000.

Application	:	Departure	
Explanation on application of the practice	:		
Explanation for departure	:	The Board believes that disclosure in such detail of the top five (5) Senior Management's remuneration may be prejudicial to the business interest of the Group given the highly competitive environment it is operating in as well as competitive pressures in the talent market.	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:	<p>In remunerating Senior Management, the Board and NRC are guided by the principle that there should not be excessive payment for remuneration. The remuneration packages for Senior Management are based on experience, expertise, skills and industry benchmarks.</p> <p>The total remuneration paid to employees are also made available in the Notes to the Financial Statements (Annual Report) which allows stakeholders to make an appreciable link between the Company's overall remuneration structure and the Company's performance.</p> <p>The Company is currently disclosing the top five (5) Senior Management's remuneration in band of RM50,000 in Annual Report.</p>	
Timeframe	:	Others	N/A

No	Name	Position	Company					
			Salary	Allowance	Bonus	Benefits	Other emoluments	Total
1	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
2	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
3	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
4	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.
5	Input info here	Input info here	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.	Choose an item.

Intended Outcome

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

Practice 8.3 - Step Up

Companies are encouraged to fully disclose the detailed remuneration of each member of senior management on a named basis.

Application	:	Not Adopted
Explanation on adoption of the practice	:	As explained above, the Board believes that disclosure in such detail of the top five (5) Senior Management's remuneration may be prejudicial to the business interest of the Group given the highly competitive environment it is operating in as well as competitive pressures in the talent market.

No	Name	Position	Company ('000)					Total
			Salary	Allowance	Bonus	Benefits	Other emoluments	

Intended Outcome

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.1

The Chairman of the Audit Committee is not the Chairman of the board.

Application	:	Applied
Explanation on application of the practice	:	<p>Encik Ahmad Zubir bin Zahid ("Encik Ahmad Zubir"), an Independent Non-Executive Director, is currently the Chairman of the AC. Having the positions of Board Chairman and Chairman of the AC assumed by different individuals allows the Board to objectively review the AC's findings and recommendations.</p> <p>Encik Ahmad Zubir is a Fellow of the Institute of Chartered Accountants in England and Wales (ICAEW) and a member of the Malaysian Institute of Accountants (MIA). The possession of sound financial understanding and experience equips the Chairman of the AC with the ability to lead discussions and deliberations and ultimately be satisfied that the end result fairly reflects the understanding of the AC.</p>
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.2

The Audit Committee has a policy that requires a former partner of the external audit firm of the listed company to observe a cooling-off period of at least three years before being appointed as a member of the Audit Committee.

Application	:	Applied
Explanation on application of the practice	:	<p>The Board recognises the need to uphold the independence of the external auditors from the Board and Management. None of the members of the AC are former audit partners of external audit firm(s) servicing the Company.</p> <p>The AC Charter specifically sets out the requirement for a former audit partner to observe a cooling off period of at least three (3) years before being appointed as a member of the AC.</p> <p>Presently, none of the members of the AC are former audit partners.</p>
Explanation for departure	:	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
Measure	:	
Timeframe	:	

Intended Outcome

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.3

The Audit Committee has policies and procedures to assess the suitability, objectivity and independence of the external auditor to safeguard the quality and reliability of audited financial statements.

Application	:	Applied
Explanation on application of the practice	:	<p>The AC conducts yearly assessment on the suitability, objectivity and independence of the Company's external auditors.</p> <p>Aside, the AC reviews the nature and extent of non-audit services rendered by the external auditors during the financial year and concluded that the provision of these services did not compromise their independence and objectivity. In addition, the AC received written confirmation from the external auditors that they are and have been independent throughout the conduct of the audit engagement in accordance with the terms of all relevant professional and regulatory requirements.</p> <p>During the year under review, the AC had reviewed, assessed and recommended the re-appointment of Deloitte PLT as the auditors for the Board's consideration for recommendation for shareholders' approval at the 2026 Annual General Meeting ("AGM").</p> <p>Deloitte PLT provided assurance that they have been independent throughout the audit engagement in accordance with the terms of all relevant professional and regulatory requirements in respect of the Audited Financial Statements of the Group for financial year ended 31 December 2025.</p>
Explanation for departure	:	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
Measure	:	
Timeframe	:	

Intended Outcome

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.4 - Step Up

The Audit Committee should comprise solely of Independent Directors.

Application	:	Adopted
Explanation on adoption of the practice	:	<p>During the financial year under review, the AC comprises solely of Independent Directors.</p> <p>As independence is the cornerstone of a well-functioning AC, the Board is of the view that the existing composition of the AC allows its members to apply professional scepticism, vigilance and moral courage when undertaking their responsibilities on pertinent matters.</p>

Intended Outcome

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

Practice 9.5

Collectively, the Audit Committee should possess a wide range of necessary skills to discharge its duties. All members should be financially literate, competent and are able to understand matters under the purview of the Audit Committee including the financial reporting process.

All members of the Audit Committee should undertake continuous professional development to keep themselves abreast of relevant developments in accounting and auditing standards, practices and rules.

Application	:	Applied
Explanation on application of the practice	:	<p>The members of the AC continuously keep themselves abreast of relevant development in accounting and accounting standards, practices and rules as set out in the AC Meeting papers as well as training programmes attended by them respectively.</p> <p>In order to equip themselves and effectively discharge their duties as AC members, all of them have participated in relevant continuous professional development programmes as detailed in the Corporate Governance Overview Statement on pages 38 and 39 of the Annual Report 2025.</p> <p>Based on the annual evaluation in regards to term of office and performance of the AC for the financial year ended 31 December 2025, the Board is satisfied that the AC had carried out its duties and responsibilities effectively as per its Charter and the AC as a whole and each member of the AC have added value and contributed to the overall effectiveness of the AC.</p>
Explanation for departure	:	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
Measure	:	
Timeframe	:	

Intended Outcome

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.1

The board should establish an effective risk management and internal control framework.

Application	:	Applied	
Explanation on application of the practice	:	<p>The Board through the AC has put in place an Enterprise Risk Management Framework to continuously identify, evaluate, monitor and to manage significant risks that materially affect the corporate objectives of Westports Group.</p> <p>In addition, the Group also has in place an internal control system, whereby the key components are as set out in the Statement on Risk Management and Internal Control in the Company's Annual Report 2025.</p>	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.2

The board should disclose the features of its risk management and internal control framework, and the adequacy and effectiveness of this framework.

Application	:	Applied	
Explanation on application of the practice	:	<p>The features of the Company's risk management and internal control framework, as well as the adequacy and effectiveness of the framework is as set out in the Statement on Risk Management and Internal Control of the Company's Annual Report 2025.</p> <p>All key risks are captured in a risk template and reviewed by the respective business and support units. The risk template includes detailed assessment of risks as well as the corresponding mitigating controls implemented or to be implemented. All risks are consolidated and presented for deliberation during the quarterly Enterprise Risk Management Committee meeting attended by Heads of Departments. Subsequently, the reports will be tabled to the RMC. The material risk items that have a higher potential impact to our business are disclosed together with the mitigation plan on pages 28, 42, 45 to 48 of the Annual Report 2025.</p>	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

Practice 10.3 - Step Up

The board establishes a Risk Management Committee, which comprises a majority of independent directors, to oversee the company's risk management framework and policies.

Application	:	Adopted
Explanation on adoption of the practice	:	The Company has established a Risk Management Committee comprising of two (2) Independent Non-Executive Directors and one (1) Non-Independent Non-Executive Director, assisting the Board in fulfilling its statutory and fiduciary responsibilities, including ensuring that the Company has in place a sound and robust risk management and internal control framework and also ensure that such framework has been effectively implemented to enhance the Company's ability to achieve its strategic objectives.

Intended Outcome

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 11.1

The Audit Committee should ensure that the internal audit function is effective and able to function independently.

Application	:	Applied
Explanation on application of the practice	:	<p>The in-house Internal Audit (“IA”) function is independent of the activities it audits. The Head of IA’s primary reporting line is to the Chairman of the AC with an administrative line of reporting to the Executive Chairman of the Company.</p> <p>The appointment, resignation and dismissal of the Head of IA is reviewed and approved by the AC. The AC meets the Head of IA twice during the financial year ended 31 December 2025 without the presence of Management. The Head of IA has unfettered access to the AC, the Board and Management as well as the Group’s documents, records, properties and personnel. IA operates within the framework stated in its IA Charter which is approved by the AC and reviewed on an annual basis.</p> <p>Please refer to the AC Report in the Annual Report 2025 for further details.</p>
Explanation for departure	:	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
Measure	:	
Timeframe	:	

Intended Outcome

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

Practice 11.2

The board should disclose–

- whether internal audit personnel are free from any relationships or conflicts of interest, which could impair their objectivity and independence;
- the number of resources in the internal audit department;
- name and qualification of the person responsible for internal audit; and
- whether the internal audit function is carried out in accordance with a recognised framework.

Application	:	Applied	
Explanation on application of the practice	:	<p>Disclosure on the prescribed elements is available on the Statement on Risk Management and Internal Control. The conduct of the IA work is governed by the Internal Audit (IA) Charter that provides for its independence and reflects the roles and responsibilities, accountability and scope of the department.</p> <p>The in-house IA consists of four (4) internal auditors. The Head of IA is Ms Chee Yen Lee, who is a Chartered Accountant by profession and is a member of both the Malaysian Institute of Certified Public Accountant and Malaysian Institute of Accountants. The audit personnel are free from any relationships or conflict of interest, which could impair their objectivity and independence during the course of work.</p> <p>Please refer to pages 50 and 51 of the AC Report in the Annual Report 2025 for further details.</p>	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 12.1

The board ensures there is effective, transparent and regular communication with its stakeholders.

Application :	Applied
Explanation on application of the practice :	<p><u>Corporate Disclosure Policy and Procedures</u></p> <p>The Company has adopted the Corporate Disclosure Policy and Procedures. This policy outlines Investor Relations function to address any queries and concerns from stakeholders, particularly shareholders. In addition, the Company organises separate quarterly briefings for fund managers and institutional investors and analysts after its announcement of each quarterly results to Bursa Securities.</p> <p><u>General Meetings</u></p> <p>The Board recognises the importance of general meetings which serve as the principal forum for dialogue and interaction between the Board and shareholders. The Board, Executive Chairman, GMD and External Auditors, if so required, will respond to shareholders' questions during the meeting. The Chairman will provide ample time for the questions and answers session at the general meetings. All relevant comments and suggestions given by shareholders and proxies were noted by the Management for consideration.</p> <p><u>Corporate Website</u></p> <p>The Company has established a corporate website at www.westportsholdings.com including the creation of an Investor Relations web portal to reach out to current and potential investors. It is the Company's practice to respond to stakeholders' letters, phone calls and e-mail enquiries in a timely manner. Whilst the Company endeavours to provide as much information as possible to its shareholders and other stakeholders, the Board is mindful of the regulatory framework governing the release of material and price sensitive information.</p> <p><u>Press Release</u></p> <p>The Company issues press releases periodically and regularly to communicate with its stakeholders on corporate and business developments.</p>
Explanation for departure :	

<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

Intended Outcome

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other’s objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

Practice 12.2

Large companies are encouraged to adopt integrated reporting based on a globally recognised framework.

Application	:	Applied	
Explanation on application of the practice	:	The Company has embarked on an integrated reporting in order to provide a more comprehensive and transparent reporting of its objectives, strategies and performance over time. This Integrated Annual Report was prepared based on Integrated Report framework issued by International Integrated Reporting Council.	
Explanation for departure	:		
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>			
Measure	:		
Timeframe	:		

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.1

Notice for an Annual General Meeting should be given to the shareholders at least 28 days prior to the meeting.

Application	:	Applied
Explanation on application of the practice	:	<p>The Thirty Third AGM is scheduled to be held on 14 May 2026 with the Notice of AGM dated 10 April 2026, giving shareholders at least 28 days' advance notice.</p> <p>The AGM Notice includes details of the resolutions proposed along with relevant explanatory note to enable shareholders to make informed decisions in exercising their voting rights.</p> <p>In 2025, the Notice of AGM was issued to shareholders on 4 April 2025, which was over 30 days prior to the AGM date.</p> <p>The additional time given to the shareholders allows them to make necessary arrangements to attend and participate in the 32nd AGM in person or through corporate representatives or proxies.</p>
Explanation for departure	:	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
Measure	:	
Timeframe	:	

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.2

All directors attend General Meetings. The Chair of the Audit, Nominating, Risk Management and other committees provide meaningful responses to questions addressed to them.

Application	:	Applied
Explanation on application of the practice	:	<p>All our Directors attended the 32nd AGM.</p> <p>To encourage participation of shareholders at general meetings, shareholders were invited to ask questions both about the resolutions being proposed before putting them to vote as well as matters relating to the Company's operations in general. All questions raised by shareholders and proxies were attended to accordingly.</p> <p>The AGM's minutes, presentation slides and responses to questions raised by the Minority Shareholder Watchdog Group ("MSWG") and shareholders of the 32nd AGM had been published on the Company's corporate website at www.westportsholdings.com.</p>
Explanation for departure	:	
<p><i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i></p>		
Measure	:	
Timeframe	:	

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.3

Listed companies should leverage technology to facilitate–

- voting including voting in absentia; and
- remote shareholders' participation at general meetings.

Listed companies should also take the necessary steps to ensure good cyber hygiene practices are in place including data privacy and security to prevent cyber threats.

Application	:	Departure
Explanation on application of the practice	:	
Explanation for departure	:	<p>The Company had on 8 May 2025 conducted its 32nd AGM physically in Malaysia, in accordance with paragraph 8.27A of the MMLR and following the announcement made by the Securities Commission of Malaysia, which have mandated all public listed companies to hold their general meetings in either physical or hybrid format with effect from 1 March 2025.</p> <p>While remote meetings offer convenience for shareholders to participate in general meetings, the Board is of the view that physical meetings provide a superior platform for meaningful engagement. Physical meetings enable direct, real-time interaction between shareholders, the Board, and Senior Management, allowing immediate clarification of queries, and more effective communication, all of which are crucial in enhancing shareholders' understanding and confidence in the Company.</p> <p>In line with the spirit of this Practice 13.3 and in view that the 32nd AGM was not convened in a hybrid format that would have enabled the shareholders to participate remotely, shareholders who were unable to attend and vote at the AGM had been encouraged to submit the proxy forms to appoint their representatives or Chairman of the Meeting to participate in the Meeting, which had allowed them to vote in absence.</p> <p>Shareholders were encouraged to submit questions to the Board prior to the AGM. All questions received relating to the agenda items were addressed by the Executive Chairman during the Meeting, and the responses were subsequently published on the Company's corporate website for the benefit of all shareholders.</p>

Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.

Measure	:	The Board will continue to review developments in the market to assess the necessity of conducting general meetings in a hybrid format from time to time.	
Timeframe	:	Others	As and when appropriate

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.4

The Chairman of the board should ensure that general meetings support meaningful engagement between the board, senior management and shareholders. The engagement should be interactive and include robust discussion on among others the company's financial and non-financial performance as well as the company's long-term strategies. Shareholders should also be provided with sufficient opportunity to pose questions during the general meeting and all the questions should receive a meaningful response.

<i>Note: The explanation of adoption of this practice should include a discussion on measures undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient opportunity to pose questions and the questions are responded to.</i>	
Application :	Applied
Explanation on application of the practice :	<p>The Executive Chairman ensures that the general meetings provide a valuable platform for effective communication with shareholders, fostering constructive feedback. During these meetings, key topics such as the Group's financial performance, operational updates, and long-term strategies are also shared.</p> <p>Shareholders were given the opportunity to submit questions in advance via Boardroom's website at https://investor.boardroomlimited.com relating to resolutions tabled at the 32nd AGM or financial performance/prospect of the Company prior to convening of AGM.</p>
Explanation for departure :	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>	
Measure :	
Timeframe :	

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.5

The board must ensure that the conduct of a virtual general meeting (fully virtual or hybrid) support meaningful engagement between the board, senior management and shareholders. This includes having in place the required infrastructure and tools to support among others, a smooth broadcast of the general meeting and interactive participation by shareholders. Questions posed by shareholders should be made visible to all meeting participants during the meeting itself.

<i>Note: The explanation of adoption of this practice should include a discussion on measures undertaken to ensure the general meeting is interactive, shareholders are provided with sufficient opportunity to pose questions and the questions are responded to. Further, a listed issuer should also provide brief reasons on the choice of the meeting platform.</i>	
Application :	Not applicable – only physical general meetings were conducted in the financial year
Explanation on application of the practice :	
Explanation for departure :	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>	
Measure :	
Timeframe :	

Intended Outcome

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

Practice 13.6

Minutes of the general meeting should be circulated to shareholders no later than 30 business days after the general meeting.

<i>Note: The publication of Key Matters Discussed is not a substitute for the circulation of minutes of general meeting.</i>		
Application	:	Applied
Explanation on application of the practice	:	Minutes of AGM was prepared and published on the Company's corporate website together with the presentation slides and responses to questioned raised by MSWG and shareholders no later than 30 business days after the AGM.
Explanation for departure	:	
<i>Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.</i>		
Measure	:	
Timeframe	:	

**SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES
PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA
MALAYSIA**

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

Click or tap here to enter text.